

2022 – 2026 Tentative Capital Plan

Five-Year \$67.1 Million Plan

Capital Investment Schedule with Expected Funding Sources



Michael Cohen, CPA, Town Comptroller

Cherie Gitto, Chief Accountant

Paul Penman, PE, Deputy Commissioner of Public Works

2022 Budget Schedule

Town Board Meetings & Workshops
Unless otherwise noted all meetings begin at 6:00 pm
Town Board Meetings will be Webcast & Archived

- **Capital Plan** September 9 Town Board
- **Tentative Budget Presentation** September 22 Town Board
- **Public Hearing/Preliminary Budget** October 27 Town Board
- **Final Budget Adoption** November 10 Town Board

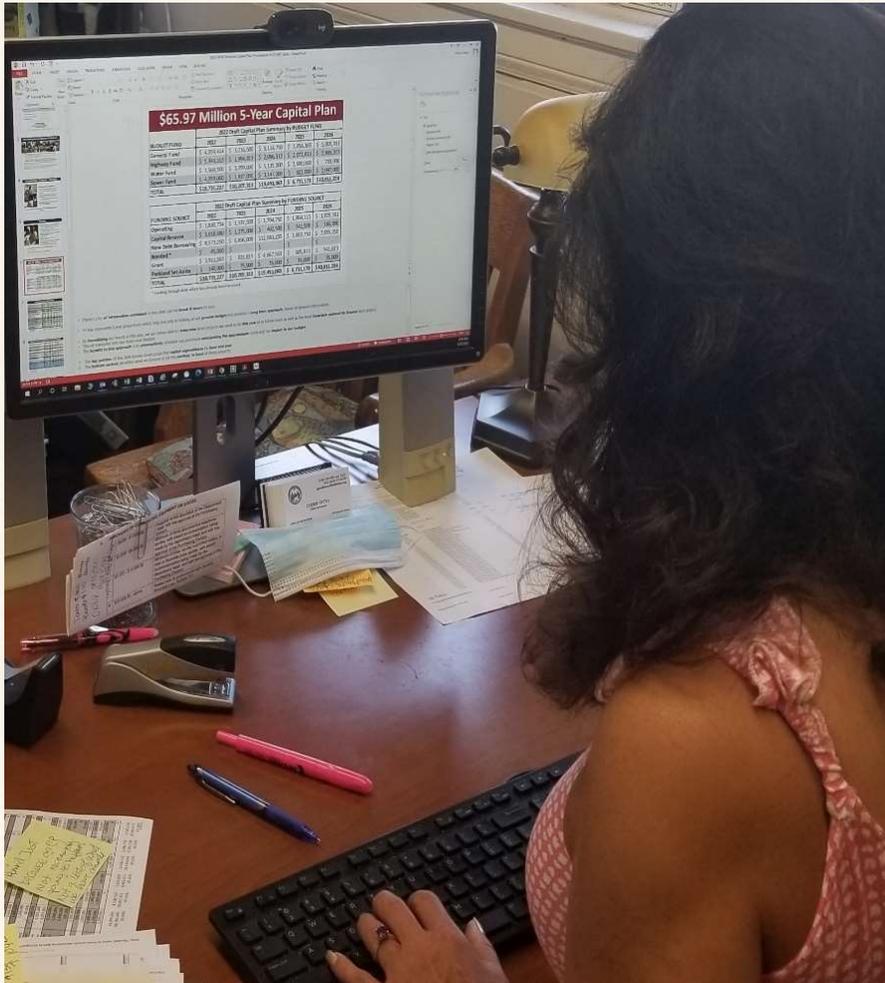
**“2022 Town Budget”
link on the Town website
provides comprehensive information
and is regularly updated**

The Continued Uncertainty of COVID-19



- The Town's largest fund, the General Fund, is primarily funded through sales tax (60%), which is highly dependent on the economy.
 - Excess in sales taxes help fund capital in future years, therefore, any shortfall in this account may have a significant impact on future projects and equipment.
 - 2020 - Sales Tax fell short of budget by \$603K.
 - 2021 – Economy reversed course with sales taxes exceeding budget, to date, however with future uncertainty surrounding variants, this could change quickly.
- Without knowing where future inflows of available funding will come from, capital planning is more important than ever.

Accountability * Integrity * Reliability



Purpose of the Capital Plan

- Provides a look across 5 years to focus on the Town's goals and needs
 - Department Heads provide capital objectives.
- Analyzes projected cost over plan period
- Helps guide difficult decisions on how to optimize limited Town resources
 - 12% of Bethlehem property taxes are allocated to provide all services

The Capital Plan is not binding. It's a tool that's reevaluated annually.

Process



To balance goals and emerging demands within a sustainable financial plan, we:

- Evaluate the effects on future operations, debt limit, and reserves
 - Consider only projects and equipment deemed essential by Town departments
 - Comptroller's Office does not opine on what is deemed to be essential.
 - Identify appropriate financing
 - Reduce the need for debt and taxes by leveraging grants and alternative funding as they become available.
- Incorporate items identified as operating expenses into our operating budget
 - Tie this information to our multi-year budget

\$67.1 Million 5-Year Capital Plan

2022 Draft Capital Plan Summary by BUDGET FUND					
BUDGET FUND	2022	2023	2024	2025	2026
General Fund	\$ 4,839,414	\$ 3,181,500	\$ 9,214,750	\$ 1,156,365	\$ 5,105,911
Highway Fund	\$ 5,343,313	\$ 1,994,813	\$ 2,096,313	\$ 2,072,813	\$ 2,999,313
Water Fund	\$ 3,669,500	\$ 3,159,000	\$ 5,135,000	\$ 2,680,000	\$ 709,000
Sewer Fund	\$ 5,284,000	\$ 2,262,000	\$ 3,147,000	\$ 922,000	\$ 2,097,000
TOTAL	\$19,136,227	\$10,597,313	\$19,593,063	\$ 6,831,178	\$10,911,224

2022 Draft Capital Plan Summary by FUNDING SOURCE					
FUNDING SOURCE	2022	2023	2024	2025	2026
Operating	\$ 1,980,734	\$ 1,427,500	\$ 1,854,750	\$ 2,014,115	\$ 1,969,161
Capital Reserve	\$ 4,048,680	\$ 1,625,000	\$ 402,500	\$ 542,500	\$ 252,750
New Debt Borrowing	\$ 8,923,250	\$ 6,646,000	\$12,633,250	\$ 3,633,750	\$ 7,712,500
Bonded *	\$ 45,000	\$ -	\$ -	\$ -	\$ -
Grant	\$ 3,998,563	\$ 823,813	\$ 4,667,563	\$ 605,813	\$ 941,813
Parkland Set Aside	\$ 140,000	\$ 75,000	\$ 35,000	\$ 35,000	\$ 35,000
TOTAL	\$19,136,227	\$10,597,313	\$19,593,063	\$ 6,831,178	\$10,911,224

* Funding through debt which has already been received.

Compare 2021 to 2022 Capital Plan

BUDGET FUND	2022 Draft Capital Plan Summary by BUDGET FUND			
	2022	2023	2024	2025
General Fund	\$ 4,839,414	\$ 3,181,500	\$ 9,214,750	\$ 1,156,365
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Water Fund	\$ 3,669,500	\$ 3,159,000	\$ 5,135,000	\$ 2,680,000
Sewer Fund	\$ 5,284,000	\$ 2,262,000	\$ 3,147,000	\$ 922,000
TOTAL	\$19,136,227	\$10,597,313	\$19,593,063	\$ 6,831,178

BUDGET FUND	2021 Capital Plan Summary			
	2022	2023	2024	2025
General Fund	\$ 2,726,500	\$ 6,066,525	\$ 865,386	\$ 8,497,796
Highway Fund	\$ 1,324,650	\$ 1,485,283	\$ 1,486,947	\$ 2,434,694
Water Fund	\$ 578,000	\$ 1,828,000	\$ 4,179,000	\$ 2,674,000
Sewer Fund	\$ 2,362,000	\$ 2,727,000	\$ 747,000	\$ 1,447,000
TOTAL	\$ 6,991,150	\$12,106,808	\$ 7,278,333	\$15,053,490

BUDGET FUND	Difference 2021 & 2022 Capital Plan Requests			
	2022	2023	2024	2025
General Fund	\$ 2,112,914	\$ (2,885,025)	\$ 8,349,364	\$ (7,341,431)
Highway Fund	\$ 4,018,663	\$ 509,531	\$ 609,366	\$ (361,881)
Water Fund	\$ 3,091,500	\$ 1,331,000	\$ 956,000	\$ 6,000
Sewer Fund	\$ 2,922,000	\$ (465,000)	\$ 2,400,000	\$ (525,000)
TOTAL	\$12,145,077	\$ (1,509,495)	\$12,314,730	\$ (8,222,312)

***2022 has increased by \$12.2M from the 2021 plan
The four years that overlap have increased \$14.7M.***

* Note: Comparison as presented last year to this year's requests for 2022-2025 period

Major Drivers 2021 to 2022

Year over Year Comparison Analyzing Last Year's Capital Objectives to This Year's

Fund	Dept.	2021	2022	Diff.
GF	Highway Garage (5032)	86,680	617,680	531,000
GF	Highway Perm Imps. (5012)	4,372,000	625,000	(3,747,000)
GF	Sanitation (5060)	140,500	737,000	596,500
GF	Parks & Recreation (7145)	636,500	1,893,500	1,257,000
General Fund Major Changes		5,235,680	3,873,180	(1,362,500)
HF	Highway Perm Imps. (5012)	710,000	924,813	214,813
HF	Machinery (5030)	145,000	4,418,500	4,273,500
Highway Fund Major Changes		855,000	5,343,313	4,488,313
WF	Clapper Rd Water (8535)	1,998,000	293,000	(1,705,000)
WF	Water Transmission (8540)	431,000	2,639,000	2,208,000
Water Fund Major Changes		2,429,000	2,932,000	503,000
SF	Sewer Treatment (8545)	440,000	2,100,000	1,660,000
Sewer Fund Major Changes		440,000	2,100,000	1,660,000
Total - All Four Funds		8,959,680	14,248,493	5,288,813

<u>Year</u>	<u>Total Capital Requests</u>
2022	\$19.1M (Total Plan -\$67.1M)
2021	\$13.1M (Total Plan -\$54.5 M)

Projects Driving Increased Costs from Previous Year

General Fund

- \$1.4M Olympic Pool Improvements
- \$597K Sanitation Upgrades
 - \$350K Wheel Loader
 - \$120k Compact Wheel Loader for the Transfer Station
 - \$100K Truck Weigh Scale
- \$531K Highway Garage Addition & Upgrades/Plus New Admin Building

Highway Fund

- \$4.3M Highway Fleet/ Equipment
 - \$2.45M for Yard Waste Electric Vehicles(only if grant funding materializes)
- \$215K Increase in Highway fund for Annual Paving

NOTE: In General Fund a \$4M Decrease from last year due to the Grant Funded 9W Roundabout project approaching completion.



Projects Driving Increased Costs from Previous Year

Water Fund

\$403K Elm Ave Water Tank Rehab

Sewer Fund

\$1.6M Backup Bar Screen Replacement

Both projects have been deferred for several years



Large Projects 2022-2026

Fund	Description of Project	Classification Types	Cost Schedule 5-Year Period	Recommended/Scheduled for 5-Yr. Period				
				2022	2023	2024	2025	2026
GF	Court Security/Police Renovations (Debt)	Health/Safety	4,000,000	0	0	0	0	4,000,000
GF	Town Hall PD Entrance lower & main roof (Debt)	Replacement	700,000	100,000	150,000	450,000	0	0
GF	Police Vehicles (Operating)	Replacement	668,076	125,000	126,000	132,300	138,915	145,861
GF	Highway Garage addition (10 bays)& Heating system (Debt)	Replacement	3,050,000	100,000	0	2,950,000	0	0
GF	Highway Garage addition & upgrades (Debt)	Service	755,000	235,000	210,000	120,000	155,000	35,000
GF	New Highway Admin Building (Debt)	Replacement	1,825,000	75,000	1,750,000	0	0	0
GF	New Highway Admin Building Upgrades(Capital Reserve)	Replacement	145,000	110,000	20,000	7,500	7,500	0
GF	Delaware Ave Complete Streets Road Diet (Grant)	Health/Safety	4,472,000	260,000	164,000	4,048,000	0	0
GF	Delaware Ave Complete Streets Road Diet (Debt)	Health/Safety	728,000	65,000	41,000	622,000	0	0
GF	Sidewalk repair, replacement (Operating)	Replacement	300,000	0	0	100,000	100,000	100,000
GF	Sidewalk repair, replacement (Capital Reserve)	Replacement	250,000	50,000	50,000	50,000	50,000	50,000
GF	Replace Sanitation Equipment (Debt)	Replacement	1,098,250	528,250	145,000	187,500	0	237,500
GF	Replace Sanitation Equipment (Grant)	Replacement	470,750	200,750	45,000	0	0	225,000
GF	Parks Pool Improvements -Olympic (Debt)	Health/Safety	1,350,000	1,350,000	0	0	0	0
HF	Annual Paving Program (Operating)	Preventative	1,595,000	319,000	319,000	319,000	319,000	319,000
HF	Annual Paving Program (Grant)	Preventative	3,029,065	605,813	605,813	605,813	605,813	605,813
HF	Blessing & Krumkill Intersection Improve. (Debt)	Health/Safety	575,000	0	0	0	75,000	500,000
HF	Blessing & Krumkill Intersection Improve. (Grant)	Health/Safety	100,000	0	0	0	0	100,000
HF	Wemple & River Rd intersection improvements (Debt)	Health/Safety	500,000	0	0	100,000	0	400,000
HF	Large Fleet Purchases (Capital Reserve)	Replacement	1,150,000	1,150,000	0	0	0	0
HF	Large Fleet Purchases (Debt)	Replacement	4,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000
HF	Small Equipment Purchases (Operating)	Replacement	250,000	50,000	50,000	50,000	50,000	50,000
HF	Small Fleet Purchases (Operating)	Replacement	107,500	18,500	20,000	21,500	23,000	24,500
HF	Yard Waste Electric Vehicle Fleet (<i>Possible Grant</i>)	Service	2,450,000	2,450,000	0	0	0	0
HF	Town 2 Way Radio System - Highway Portion (Debt)	Service	750,000	750,000	0	0	0	0
WF	Dam Safety Improvements (Debt)	Compliance	650,000	0	60,000	590,000	0	0
WF	NSWTP - DBP / WTP Clarifier Improvement (Debt)	Health/Safety	3,650,000	0	400,000	2,000,000	1,250,000	0
WF	Raw Water Reservoir Dredging (Debt)	Compliance	1,500,000	0	1,500,000	0	0	0
WF	Dinmore Road Wellfield Redevelopment (Capital Reserve)	Replacement	700,000	100,000	600,000	0	0	0
WF	Elm Ave Water Tank Rehabilitation (Debt)	Health/Safety	2,390,000	2,390,000	0	0	0	0
WF	Elm Ave Water Tank Rehabilitation (Bonded)	Health/Safety	45,000	45,000	0	0	0	0
WF	Water Tank Rehab - Selkirk, Elm Exterior, Kenwood (Debt)	Health/Safety	1,457,000	0	0	736,000	721,000	0
WF	Water Main Replacements (Operating)	Preventative	1,600,000	100,000	100,000	400,000	500,000	500,000
WF	Water Main Replacements (Capital Reserve)	Preventative	100,000	50,000	50,000	0	0	0
WF	Water Main Replacements (Debt)	Preventative	1,200,000	0	0	1,200,000	0	0
SF	Force Main Replace & Rehabilitation (Operating)	Replacement	600,000	75,000	75,000	150,000	150,000	150,000
SF	Sewer Lining & Rehabilitation (Capital Reserve)	Replacement	600,000	300,000	300,000	0	0	0
SF	Sewer Lining & Rehabilitation (Operating)	Replacement	1,050,000	150,000	150,000	250,000	250,000	250,000
SF	Pump Station Rehabilitation (Debt)	Health/Safety	4,500,000	1,500,000	0	1,500,000	0	1,500,000
SF	Pump Station Rehabilitation (Capital Reserves)	Health/Safety	1,300,000	1,000,000	150,000	0	150,000	0
SF	Air Compressor Upgrade (Debt)	Replacement	1,315,000	115,000	1,200,000	0	0	0
SF	Replace Backup Bar Screen (Debt)	Replacement	1,600,000	1,600,000	0	0	0	0
SF	UV Disinfection upgrade (Debt)	Replacement	1,100,000	0	100,000	1,000,000	0	0
SF	UV Disinfection upgrade (Capital Reserve)	Replacement	60,000	60,000	0	0	0	0

Large Projects/Equipment Purchases	28	Large Projects	59,735,641	16,027,313	9,380,813	18,589,613	5,545,228	10,192,674
Total Projects/Equipment	156	Total Plan	67,069,005	19,136,227	10,597,313	19,593,063	6,831,178	10,911,224
Percentage of Total Plan	17.95%	% Large to Plan	89.07%	83.75%	88.52%	94.88%	81.18%	93.41%

Projects/Equipment purchases > \$500K are considered large for this purpose

Non-Recurring & Recurring Large Projects 2022-2026

Fund	Description of Project	Classification Types	Cost Schedule 5-Year Period	Recommended/Scheduled for 5-Yr. Period				
				2022	2023	2024	2025	2026
GF	Court Security/Police Renovations (Debt)	Health/Safety	4,000,000	0	0	0	0	4,000,000
GF	Town Hall PD Entrance lower & main roof (Debt)	Replacement	700,000	100,000	150,000	450,000	0	0
GF	Highway Garage addition (10 bays) & Heating system (Debt)	Replacement	3,050,000	100,000	0	2,950,000	0	0
GF	Highway Garage addition & upgrades (Debt)	Service	755,000	235,000	210,000	120,000	155,000	35,000
GF	New Highway Admin Building (Debt)	Replacement	1,825,000	75,000	1,750,000	0	0	0
GF	New Highway Admin Building Upgrades(Capital Reserve)	Replacement	145,000	110,000	20,000	7,500	7,500	0
GF	Delaware Ave Complete Streets Road Diet (Grant)	Health/Safety	4,472,000	260,000	164,000	4,048,000	0	0
GF	Delaware Ave Complete Streets Road Diet (Debt)	Health/Safety	728,000	65,000	41,000	622,000	0	0
GF	Replace Sanitation Equipment (Debt)	Replacement	1,098,250	528,250	145,000	187,500	0	237,500
GF	Replace Sanitation Equipment (Grant)	Replacement	470,750	200,750	45,000	0	0	225,000
GF	Parks Pool Improvements -Olympic (Debt)	Health/Safety	1,350,000	1,350,000	0	0	0	0
HF	Blessing & Krumkill Intersection Improve. (Debt)	Health/Safety	575,000	0	0	0	75,000	500,000
HF	Blessing & Krumkill Intersection Improve. (Grant)	Health/Safety	100,000	0	0	0	0	100,000
HF	Wemple & River Rd intersection improvements (Debt)	Health/Safety	500,000	0	0	100,000	0	400,000
HF	Yard Waste Electric Vehicle Fleet (Possible Grant)	Service	2,450,000	2,450,000	0	0	0	0
HF	Town 2 Way Radio System - Highway Portion (Debt)	Service	750,000	750,000	0	0	0	0
WF	Dam Safety Improvements (Debt)	Compliance	650,000	0	60,000	590,000	0	0
WF	NSWTP - DBP / WTP Clarifier Improvement (Debt)	Health/Safety	3,650,000	0	400,000	2,000,000	1,250,000	0
WF	Raw Water Reservoir Dredging (Debt)	Compliance	1,500,000	0	1,500,000	0	0	0
WF	Dinmore Road Wellfield Redevelopment (Capital Reserve)	Replacement	700,000	100,000	600,000	0	0	0
WF	Elm Ave Water Tank Rehabilitation (Debt)	Health/Safety	2,390,000	2,390,000	0	0	0	0
WF	Elm Ave Water Tank Rehabilitation (Bonded)	Health/Safety	45,000	45,000	0	0	0	0
WF	Water Tank Rehab - Selkirk, Elm Exterior, Kenwood (Debt)	Health/Safety	1,457,000	0	0	736,000	721,000	0
SF	Air Compressor Upgrade (Debt)	Replacement	1,315,000	115,000	1,200,000	0	0	0
SF	Replace Backup Bar Screen (Debt)	Replacement	1,600,000	1,600,000	0	0	0	0
SF	UV Disinfection upgrade (Debt)	Replacement	1,100,000	0	100,000	1,000,000	0	0
SF	UV Disinfection upgrade (Capital Reserve)	Replacement	60,000	60,000	0	0	0	0
GF	Police Vehicles (Operating)	Replacement	668,076	125,000	126,000	132,300	138,915	145,861
GF	Sidewalk repair, replacement (Operating)	Replacement	300,000	0	0	100,000	100,000	100,000
GF	Sidewalk repair, replacement (Capital Reserve)	Replacement	250,000	50,000	50,000	50,000	50,000	50,000
HF	Annual Paving Program (Operating)	Preventative	1,595,000	319,000	319,000	319,000	319,000	319,000
HF	Annual Paving Program (Grant)	Preventative	3,029,065	605,813	605,813	605,813	605,813	605,813
HF	Large Fleet Purchases (Capital Reserve)	Replacement	1,150,000	1,150,000	0	0	0	0
HF	Large Fleet Purchases (Debt)	Replacement	4,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000
HF	Small Equipment Purchases (Operating)	Replacement	250,000	50,000	50,000	50,000	50,000	50,000
HF	Small Fleet Purchases (Operating)	Replacement	107,500	18,500	20,000	21,500	23,000	24,500
WF	Water Main Replacements (Operating)	Preventative	1,600,000	100,000	100,000	400,000	500,000	500,000
WF	Water Main Replacements (Capital Reserve)	Preventative	100,000	50,000	50,000	0	0	0
WF	Water Main Replacements (Debt)	Preventative	1,200,000	0	0	1,200,000	0	0
SF	Force Main Replace & Rehabilitation (Operating)	Replacement	600,000	75,000	75,000	150,000	150,000	150,000
SF	Sewer Lining & Rehabilitation (Capital Reserve)	Replacement	600,000	300,000	300,000	0	0	0
SF	Sewer Lining & Rehabilitation (Operating)	Replacement	1,050,000	150,000	150,000	250,000	250,000	250,000
SF	Pump Station Rehabilitation (Debt)	Health/Safety	4,500,000	1,500,000	0	1,500,000	0	1,500,000
SF	Pump Station Rehabilitation (Capital Reserves)	Health/Safety	1,300,000	1,000,000	150,000	0	150,000	0

Recurring Large Projects/Equip. Purchases	8	Recurring	22,299,641	5,493,313	2,995,813	5,778,613	3,336,728	4,695,174
Total Large Projects/Equipment	28	Total Large	59,735,641	16,027,313	9,380,813	18,589,613	5,545,228	10,192,674
Percentage of Large Projects Recurring	28.57%	% Large to Plan	37.33%	34.27%	31.94%	31.09%	60.17%	46.06%

Major Projects (>\$1 Million)

	Town	Grant
• Highway Equipment/Fleet Purchases	\$5.5M	\$2.5M
• Sewer Pump Stations replacement/rehab	\$5.8M	
• Del Ave Complete Streets/Road Diet	\$0.7M	\$4.5M
• Annual Street Paving	\$1.6M	\$3.0M
• Court Security/Police Station renovations	\$4.0M	
• Highway Garage Upgrades & Addition (10 Bays)	\$3.8M	
• New Salem Water Treatment Plant	\$3.7M	
• Water Mains replacement/looping	\$2.9M	
• Elm Ave Water Tank Rehabilitation	\$2.4M	
• New Highway Admin Building & Upgrades	\$2.0M	
• Sewer Lines relining/rehab	\$1.7M	
• Replace Backup Bar Screen	\$1.6M	
• Replace Sanitation Equipment	\$1.1M	\$0.5M
• Raw Water Reservoir Dredging	\$1.5M	
• Water Tank Rehabilitations	\$1.4M	
• Parks Pool Improvements-Olympic	\$1.4M	
• Air Compressor Upgrade	\$1.3M	
• UV Disinfection upgrade	\$1.2M	

General Fund - Highway Fund - Water Fund - Sewer Fund

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General Fund - Highway Fund - Water Fund - Sewer Fund

Capital Reserve Funds

Proposed 2022

Fund	2022	2023	2024	2025	2026	Total	Available	Difference
General Fund	883,680	285,000	302,500	167,500	202,750	1,841,430	1,953,465	112,035
Highway Fund	1,150,000	-	-	-	-	1,150,000	1,330,030	180,030
Water Fund	370,000	750,000	-	-	-	1,120,000	1,175,992	55,992
Sewer Fund	1,645,000	590,000	100,000	375,000	50,000	2,760,000	2,818,345	58,345
	4,048,680	1,625,000	402,500	542,500	252,750	6,871,430	7,277,833	406,403

Note Projects previously reserved in Capital Reserve and included in proposed Capital Plan:

General Fund:

Pool Repairs	\$259,820
Consultant for Comprehensive Plan	100,000
Elsmere to Murray - TB approved Capital Reserve funding	250,000

* Based on present information, funding that is anticipated for the 2022 Budget

Cost of Borrowing

Total Borrowing Per Capital Plan

	2022	2023	2024	2025	2026	Total Plan
General Fund	2,568,250	2,386,000	4,507,250	587,750	4,312,500	14,361,750
Highway Fund	750,000	1,000,000	1,100,000	1,075,000	1,900,000	5,825,000
Water Fund	2,390,000	1,960,000	4,526,000	1,971,000	-	10,847,000
Sewer Fund	3,215,000	1,300,000	2,500,000	-	1,500,000	8,515,000
	8,923,250	6,646,000	12,633,250	3,633,750	7,712,500	39,548,750

Debt Service cost for that Borrowing @ 3.5%

	2023	2024	2025	2026	2027
General Fund	268,947.08	456,823.38	829,504.58	870,809.29	1,191,524.00
Highway Fund	101,250.00	233,625.00	372,666.67	505,433.33	718,400.00
Water Fund	203,150.00	339,567.50	722,825.00	875,553.25	857,297.25
Sewer Fund	219,691.67	304,774.17	487,006.67	478,239.17	571,971.67
	793,038.75	1,334,790.04	2,412,002.92	2,730,035.04	3,339,192.92

If all projects/purchases are borrowed as identified in the plan

Every \$150K in Debt Service Cost = 1% Tax Levy Increase

	2023	2024	2025	2026	2027
Total Increase	5.29%	8.90%	16.08%	18.20%	22.26%

Debt Limit

- In New York State, **Towns face a constitutional limit on debt**
 - ✓ Limit is a percentage of the full value of taxable properties
 - ✓ Calculated on a five-year average of full value, excluding debt for water supply/distribution and state-approved sewer exclusions
- **Estimated percentage of debt limit used** (based on Capital Plan as presented):

	<u>Bethlehem</u>	<u>Colonie</u>	<u>Niskayuna</u>	<u>E. Greenbush</u>
✓ 2021 (actual)	5.64%	10.44%*	10.74%*	15.20%*
✓ 2022	5.26%			
✓ 2023	7.16%			
✓ 2024	8.29%			
✓ 2025	10.44%			
✓ 2026	10.52%			

Projected

- **Bethlehem is nowhere near the State Comptroller's warning threshold** for concern about the debt limit

* Most recent data obtained from debt filings

Final Notes

- **The Capital Plan is updated each year** and is a tool for mapping out our needs and expectations for today and into the future.
- **The Capital Plan does not authorize projects or spending.** These are authorized in budget appropriations, bond resolutions, and other actions.
- **Our plan meets or exceeds** the State Comptrollers' recommended practices.
- **When the Town takes on new projects,** each has an additional financial impact. Our multiyear budget process ensures we are prepared for these costs.



Questions?



2022 Capital Plan

Fund	OCDG	Proposed 2022					Total
		2022	2023	2024	2025	2026	
General Fund	Operating	584,734	217,500	308,250	366,115	319,661	1,796,260
	Capital Reserve	883,680	285,000	302,500	167,500	202,750	1,841,430
	Debt Borrowing	2,568,250	2,386,000	4,507,250	587,750	4,312,500	14,361,750
	Bonded	0	0	0	0	0	0
	Grant	662,750	218,000	4,061,750	0	236,000	5,178,500
	Parkland setaside	140,000	75,000	35,000	35,000	35,000	320,000
Total		4,839,414	3,181,500	9,214,750	1,156,365	5,105,911	23,497,940
Highway Fund	Operating	387,500	389,000	390,500	392,000	393,500	1,952,500
	Capital Reserve	1,150,000	0	0	0	0	1,150,000
	Debt Borrowing	750,000	1,000,000	1,100,000	1,075,000	1,900,000	5,825,000
	Bonded	0	0	0	0	0	0
	Grant	3,055,813	605,813	605,813	605,813	705,813	5,579,065
	Total		5,343,313	1,994,813	2,096,313	2,072,813	2,999,313
Water Fund	Operating	584,500	449,000	609,000	709,000	709,000	3,060,500
	Capital Reserve	370,000	750,000	0	0	0	1,120,000
	Debt Borrowing	2,390,000	1,960,000	4,526,000	1,971,000	0	10,847,000
	Bonded	45,000	0	0	0	0	45,000
	Grant	280,000	0	0	0	0	280,000
	Total		3,669,500	3,159,000	5,135,000	2,680,000	709,000
Sewer Fund	Operating	424,000	372,000	547,000	547,000	547,000	2,437,000
	Capital Reserve	1,645,000	590,000	100,000	375,000	50,000	2,760,000
	Debt Borrowing	3,215,000	1,300,000	2,500,000	0	1,500,000	8,515,000
	Bonded	0	0	0	0	0	0
	Grant	0	0	0	0	0	0
	Total		5,284,000	2,262,000	3,147,000	922,000	2,097,000
Other							
TOTAL		19,136,227	10,597,313	19,593,063	6,831,178	10,911,224	67,069,005
	Operating	1,980,734	1,427,500	1,854,750	2,014,115	1,969,161	9,246,260
	Capital Reserve	4,048,680	1,625,000	402,500	542,500	252,750	6,871,430
	Debt Borrowing	8,923,250	6,646,000	12,633,250	3,633,750	7,712,500	39,548,750
	Bonded	45,000	0	0	0	0	45,000
	Grant	3,998,563	823,813	4,667,563	605,813	941,813	11,037,565
	Parkland setaside	140,000	75,000	35,000	35,000	35,000	320,000
	Total	19,136,227	10,597,313	19,593,063	6,831,178	10,911,224	67,069,005
	Total w/o Grant Funding & Previously Bonded	15,092,664	9,773,500	14,925,500	6,225,365	9,969,411	55,986,440
	% w/o Grant Funding	100%	100%	100%	100%	100%	

Note: "Bonded" refers to funds already obtained via debt to distinguish from future projects/equipment which will require additional borrowing.

2021 Capital Plan

Fund	OCDG	Proposed 2021					Total
		2021	2022	2023	2024	2025	
General Fund	Operating	345,700	252,000	197,525	160,886	172,796	1,128,907
	Capital Reserve	911,180	853,500	863,000	184,500	150,000	2,962,180
	Debt Borrowing	65,000	1,081,000	922,000	450,000	7,750,000	10,268,000
	Bonded	798,400	0	0	0	0	798,400
	Grant	3,807,569	375,000	4,059,000	0	65,000	8,306,569
	Parkland setaside	160,000	165,000	25,000	70,000	360,000	780,000
Total		6,087,849	2,726,500	6,066,525	865,386	8,497,796	24,244,056
Highway Fund	Operating	408,000	557,650	583,283	609,947	632,694	2,791,573
	Capital Reserve	130,000	450,000	0	0	0	580,000
	Debt Borrowing	0	0	585,000	560,000	1,385,000	2,530,000
	Bonded	0	0	0	0	0	0
	Grant	317,000	317,000	317,000	317,000	417,000	1,685,000
Total		855,000	1,324,650	1,485,283	1,486,947	2,434,694	7,586,573
Water Fund	Operating	401,000	533,000	543,000	653,000	603,000	2,733,000
	Capital Reserve	651,250	0	185,000	200,000	100,000	1,136,250
	Debt Borrowing	1,500,000	0	1,100,000	3,326,000	1,971,000	7,897,000
	Bonded	0	45,000	0	0	0	45,000
	Grant	523,750	0	0	0	0	523,750
Total		3,076,000	578,000	1,828,000	4,179,000	2,674,000	12,335,000
Sewer Fund	Operating	365,000	797,000	477,000	447,000	447,000	2,533,000
	Capital Reserve	1,660,000	450,000	50,000	300,000	0	2,460,000
	Debt Borrowing	1,100,000	1,115,000	2,200,000	0	1,000,000	5,415,000
	Bonded	0	0	0	0	0	0
	Grant	0	0	0	0	0	0
Total		3,125,000	2,362,000	2,727,000	747,000	1,447,000	10,408,000
Other							
TOTAL		13,143,849	6,991,150	12,106,808	7,278,333	15,053,490	54,573,629
	Operating	1,519,700	2,139,650	1,800,808	1,870,833	1,855,490	9,186,480
	Capital Reserve	3,352,430	1,753,500	1,098,000	684,500	250,000	7,138,430
	Debt Borrowing	2,665,000	2,196,000	4,807,000	4,336,000	12,106,000	26,110,000
	Bonded	798,400	45,000	0	0	0	843,400
	Grant	4,648,319	692,000	4,376,000	317,000	482,000	10,515,319
	Parkland setaside	160,000	165,000	25,000	70,000	360,000	780,000
	Total	13,143,849	6,991,150	12,106,808	7,278,333	15,053,490	54,573,629
	Total w/o Grant Funding & Previously Bonded	7,697,130	6,254,150	7,730,808	6,961,333	14,571,490	43,214,910
	% w/o Grant Funding	100%	100%	100%	100%	100%	

Note: "Bonded" refers to funds already obtained via debt to distinguish from future projects/equipment which will require additional borrowing.

Large Project Over \$500K

Fund	Description of Project	Classification Types	Cost Schedule 5-Year Period	Recommended/Scheduled for 5-Yr. Period				
				2022	2023	2024	2025	2026
GF	Court Security/Police Renovations (Debt)	Health/Safety	4,000,000	0	0	0	0	4,000,000
GF	Town Hall PD Entrance lower & main roof (Debt)	Replacement	700,000	100,000	150,000	450,000	0	0
GF	Police Vehicles (Operating)	Replacement	668,076	125,000	126,000	132,300	138,915	145,861
GF	Highway Garage addition (10 bays)& Heating system (Debt)	Replacement	3,050,000	100,000	0	2,950,000	0	0
GF	Highway Garage addition & upgrades (Debt)	Service	755,000	235,000	210,000	120,000	155,000	35,000
GF	New Highway Admin Building (Debt)	Replacement	1,825,000	75,000	1,750,000	0	0	0
GF	New Highway Admin Building Upgrades(Capital Reserve)	Replacement	145,000	110,000	20,000	7,500	7,500	0
GF	Delaware Ave Complete Streets Road Diet (Grant)	Health/Safety	4,472,000	260,000	164,000	4,048,000	0	0
GF	Delaware Ave Complete Streets Road Diet (Debt)	Health/Safety	728,000	65,000	41,000	622,000	0	0
GF	Sidewalk repair, replacement (Operating)	Replacement	300,000	0	0	100,000	100,000	100,000
GF	Sidewalk repair, replacement (Capital Reserve)	Replacement	250,000	50,000	50,000	50,000	50,000	50,000
GF	Replace Sanitation Equipment (Debt)	Replacement	1,098,250	528,250	145,000	187,500	0	237,500
GF	Replace Sanitation Equipment (Grant)	Replacement	470,750	200,750	45,000	0	0	225,000
GF	Parks Pool Improvements -Olympic (Debt)	Health/Safety	1,350,000	1,350,000	0	0	0	0
HF	Annual Paving Program (Operating)	Preventative	1,595,000	319,000	319,000	319,000	319,000	319,000
HF	Annual Paving Program (Grant)	Preventative	3,029,065	605,813	605,813	605,813	605,813	605,813
HF	Blessing & Krumkill Intersection Improve. (Debt)	Health/Safety	575,000	0	0	0	75,000	500,000
HF	Blessing & Krumkill Intersection Improve. (Grant)	Health/Safety	100,000	0	0	0	0	100,000
HF	Wemple & River Rd intersection improvements (Debt)	Health/Safety	500,000	0	0	100,000	0	400,000
HF	Large Fleet Purchases (Capital Reserve)	Replacement	1,150,000	1,150,000	0	0	0	0
HF	Large Fleet Purchases (Debt)	Replacement	4,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000
HF	Small Equipment Purchases (Operating)	Replacement	250,000	50,000	50,000	50,000	50,000	50,000
HF	Small Fleet Purchases (Operating)	Replacement	107,500	18,500	20,000	21,500	23,000	24,500
HF	Yard Waste Electric Vehicle Fleet (Possible Grant)	Service	2,450,000	2,450,000	0	0	0	0
HF	Town 2 Way Radio System - Highway Portion (Debt)	Service	750,000	750,000	0	0	0	0
WF	Dam Safety Improvements (Debt)	Compliance	650,000	0	60,000	590,000	0	0
WF	NSWTP - DBP / WTP Clarifier Improvement (Debt)	Health/Safety	3,650,000	0	400,000	2,000,000	1,250,000	0
WF	Raw Water Reservoir Dredging (Debt)	Compliance	1,500,000	0	1,500,000	0	0	0
WF	Dinmore Road Wellfield Redevelopment (Capital Reserve)	Replacement	700,000	100,000	600,000	0	0	0
WF	Elm Ave Water Tank Rehabilitation (Debt)	Health/Safety	2,390,000	2,390,000	0	0	0	0
WF	Elm Ave Water Tank Rehabilitation (Bonded)	Health/Safety	45,000	45,000	0	0	0	0
WF	Water Tank Rehab - Selkirk, Elm Exterior, Kenwood (Debt)	Health/Safety	1,457,000	0	0	736,000	721,000	0
WF	Water Main Replacements (Operating)	Preventative	1,600,000	100,000	100,000	400,000	500,000	500,000
WF	Water Main Replacements (Capital Reserve)	Preventative	100,000	50,000	50,000	0	0	0
WF	Water Main Replacements (Debt)	Preventative	1,200,000	0	0	1,200,000	0	0
SF	Force Main Replace & Rehabilitation (Operating)	Replacement	600,000	75,000	75,000	150,000	150,000	150,000
SF	Sewer Lining & Rehabilitation (Capital Reserve)	Replacement	600,000	300,000	300,000	0	0	0
SF	Sewer Lining & Rehabilitation (Operating)	Replacement	1,050,000	150,000	150,000	250,000	250,000	250,000
SF	Pump Station Rehabilitation (Debt)	Health/Safety	4,500,000	1,500,000	0	1,500,000	0	1,500,000
SF	Pump Station Rehabilitation (Capital Reserves)	Health/Safety	1,300,000	1,000,000	150,000	0	150,000	0
SF	Air Compressor Upgrade (Debt)	Replacement	1,315,000	115,000	1,200,000	0	0	0
SF	Replace Backup Bar Screen (Debt)	Replacement	1,600,000	1,600,000	0	0	0	0
SF	UV Disinfection upgrade (Debt)	Replacement	1,100,000	0	100,000	1,000,000	0	0
SF	UV Disinfection upgrade (Capital Reserve)	Replacement	60,000	60,000	0	0	0	0

Large Projects/Equipment Purchases	28	Large Projects	59,735,641	16,027,313	9,380,813	18,589,613	5,545,228	10,192,674
Total Projects/Equipment	156	Total Plan	67,069,005	19,136,227	10,597,313	19,593,063	6,831,178	10,911,224
Percentage of Total Plan	17.95%	% Large to Plan	89.07%	83.75%	88.52%	94.88%	81.18%	93.41%

	Total	2022	2023	2024	2025	2026
Total proposed Operating Budget Large project	6,170,576	837,500	840,000	1,422,800	1,530,915	1,539,361
Total Debt proposed for Large projects	38,693,250	8,808,250	6,556,000	12,455,500	3,201,000	7,672,500
Total Capital Reserve proposed for Large projects	4,305,000	2,820,000	1,170,000	57,500	207,500	50,000
Total Grant proposed for Large projects	10,521,815	3,516,563	814,813	4,653,813	605,813	930,813
Total previously bonded for Large projects	45,000	45,000	-	-	-	-
	59,735,641	16,027,313	9,380,813	18,589,613	5,545,228	10,192,674

% already funded

	18%	22%	9%	25%	11%	9%
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Total Per fund	2022	2023	2024	2025	2026	
GF	19,812,076	3,199,000	2,701,000	8,667,300	451,415	4,793,361
HF	14,506,565	5,343,313	1,994,813	2,096,313	2,072,813	2,999,313
WF	13,292,000	2,685,000	2,710,000	4,926,000	2,471,000	500,000
SF	12,125,000	4,800,000	1,975,000	2,900,000	550,000	1,900,000
	59,735,641	16,027,313	9,380,813	18,589,613	5,545,228	10,192,674

Recurring Projects

Fund	Description of Project	Classification Types	Cost Schedule 5-Year Period	Recommended/Scheduled for 5-Yr. Period				
				2022	2023	2024	2025	2026
GF	Court Security/Police Renovations (Debt)	Health/Safety	4,000,000	0	0	0	0	4,000,000
GF	Town Hall PD Entrance lower & main roof (Debt)	Replacement	700,000	100,000	150,000	450,000	0	0
GF	Highway Garage addition (10 bays)& Heating system (Debt)	Replacement	3,050,000	100,000	0	2,950,000	0	0
GF	Highway Garage addition & upgrades (Debt)	Service	755,000	235,000	210,000	120,000	155,000	35,000
GF	New Highway Admin Building (Debt)	Replacement	1,825,000	75,000	1,750,000	0	0	0
GF	New Highway Admin Building Upgrades(Capital Reserve)	Replacement	145,000	110,000	20,000	7,500	7,500	0
GF	Delaware Ave Complete Streets Road Diet (Grant)	Health/Safety	4,472,000	260,000	164,000	4,048,000	0	0
GF	Delaware Ave Complete Streets Road Diet (Debt)	Health/Safety	728,000	65,000	41,000	622,000	0	0
GF	Replace Sanitation Equipment (Debt)	Replacement	1,098,250	528,250	145,000	187,500	0	237,500
GF	Replace Sanitation Equipment (Grant)	Replacement	470,750	200,750	45,000	0	0	225,000
GF	Parks Pool Improvements -Olympic (Debt)	Health/Safety	1,350,000	1,350,000	0	0	0	0
HF	Blessing & Krumkill Intersection Improve. (Debt)	Health/Safety	575,000	0	0	0	75,000	500,000
HF	Blessing & Krumkill Intersection Improve. (Grant)	Health/Safety	100,000	0	0	0	0	100,000
HF	Wemple & River Rd intersection improvements (Debt)	Health/Safety	500,000	0	0	100,000	0	400,000
HF	Yard Waste Electric Vehicle Fleet (Possible Grant)	Service	2,450,000	2,450,000	0	0	0	0
HF	Town 2 Way Radio System - Highway Portion (Debt)	Service	750,000	750,000	0	0	0	0
WF	Dam Safety Improvements (Debt)	Compliance	650,000	0	60,000	590,000	0	0
WF	NSWTP - DBP / WTP Clarifier Improvement (Debt)	Health/Safety	3,650,000	0	400,000	2,000,000	1,250,000	0
WF	Raw Water Reservoir Dredging (Debt)	Compliance	1,500,000	0	1,500,000	0	0	0
WF	Dinmore Road Wellfield Redevelopment (Capital Reserve)	Replacement	700,000	100,000	600,000	0	0	0
WF	Elm Ave Water Tank Rehabilitation (Debt)	Health/Safety	2,390,000	2,390,000	0	0	0	0
WF	Elm Ave Water Tank Rehabilitation (Bonded)	Health/Safety	45,000	45,000	0	0	0	0
WF	Water Tank Rehab - Selkirk, Elm Exterior, Kenwood (Debt)	Health/Safety	1,457,000	0	0	736,000	721,000	0
SF	Air Compressor Upgrade (Debt)	Replacement	1,315,000	115,000	1,200,000	0	0	0
SF	Replace Backup Bar Screen (Debt)	Replacement	1,600,000	1,600,000	0	0	0	0
SF	UV Disinfection upgrade (Debt)	Replacement	1,100,000	0	100,000	1,000,000	0	0
SF	UV Disinfection upgrade (Capital Reserve)	Replacement	60,000	60,000	0	0	0	0
GF	Police Vehicles (Operating)	Replacement	668,076	125,000	126,000	132,300	138,915	145,861
GF	Sidewalk repair, replacement (Operating)	Replacement	300,000	0	0	100,000	100,000	100,000
GF	Sidewalk repair, replacement (Capital Reserve)	Replacement	250,000	50,000	50,000	50,000	50,000	50,000
HF	Annual Paving Program (Operating)	Preventative	1,595,000	319,000	319,000	319,000	319,000	319,000
HF	Annual Paving Program (Grant)	Preventative	3,029,065	605,813	605,813	605,813	605,813	605,813
HF	Large Fleet Purchases (Capital Reserve)	Replacement	1,150,000	1,150,000	0	0	0	0
HF	Large Fleet Purchases (Debt)	Replacement	4,000,000	0	1,000,000	1,000,000	1,000,000	1,000,000
HF	Small Equipment Purchases (Operating)	Replacement	250,000	50,000	50,000	50,000	50,000	50,000
HF	Small Fleet Purchases (Operating)	Replacement	107,500	18,500	20,000	21,500	23,000	24,500
WF	Water Main Replacements (Operating)	Preventative	1,600,000	100,000	100,000	400,000	500,000	500,000
WF	Water Main Replacements (Capital Reserve)	Preventative	100,000	50,000	50,000	0	0	0
WF	Water Main Replacements (Debt)	Preventative	1,200,000	0	0	1,200,000	0	0
SF	Force Main Replace & Rehabilitation (Operating)	Replacement	600,000	75,000	75,000	150,000	150,000	150,000
SF	Sewer Lining & Rehabilitation (Capital Reserve)	Replacement	600,000	300,000	300,000	0	0	0
SF	Sewer Lining & Rehabilitation (Operating)	Replacement	1,050,000	150,000	150,000	250,000	250,000	250,000
SF	Pump Station Rehabilitation (Debt)	Health/Safety	4,500,000	1,500,000	0	1,500,000	0	1,500,000
SF	Pump Station Rehabilitation (Capital Reserves)	Health/Safety	1,300,000	1,000,000	150,000	0	150,000	0

Recurring Large Projects/Equip. Purchases	8	Recurring	22,299,641	5,493,313	2,995,813	5,778,613	3,336,728	4,695,174
Total Large Projects/Equipment	28	Total Large	59,735,641	16,027,313	9,380,813	18,589,613	5,545,228	10,192,674
Percentage of Large Projects Recurring	28.57%	% Large to Plan	37.33%	34.27%	31.94%	31.09%	60.17%	46.06%

**Capital Plan Projection
2022-2026**

Dept.	Fund	Description of Project	Classif. Types	2022	2023	2024	2025	2026	total	Funding Source
1110	GF	Office Furniture-4 replacement office Chairs	RAO	2,000					2,000	Operating
1110	GF			2,000	0	0	0	0	2,000	
1355	GF	Colored copier	Service	1,500					1,500	Operating
1355	GF	Equipment for Aces program	RAO	1,000					1,000	Operating
1355	GF			2,500	0	0	0	0	2,500	
1430	GF	Laptop for HR	RAO	2,000					2,000	Operating
1430	GF			2,000	0	0	0	0	2,000	
1620	GF	Court Security / Police Renovations	H & S					4,000,000	4,000,000	Debt
1620	GF	Equipment & Furniture - AC replacement; (517.23-02)	RAO	45,000	45,000	45,000	45,000	45,000	225,000	Operating
1620	GF	Town Hall Upgrades and projects; (2022 PD entrance; lower roof; 2024 main roof)	RAO	100,000	150,000	450,000			700,000	Debt
1620	GF	Replace handicap ramp (2022); applying for JCAP Grant; if unsuccessful, funds are available in operating budget.	H & S	30,000					30,000	Grant
1620	GF	Replace handicap ramp (2022); Handicap Ramp awning (2023) to courtroom	RAO	25,000	30,000				55,000	Capital Reserve
1620	GF	Replace 20 year old 200K generator at Town hall	RAO			150,000			150,000	Capital Reserve
1620	GF			200,000	225,000	645,000	45,000	4,045,000	5,160,000	
1680	GF	Hyper Converged servers -Pd over 3 yrs	RAO	120,000					120,000	Capital Reserve
1680	GF	PC Replacement town wide- 60 per year total 180 PC's	RAO			92,750	92,750	0	185,500	Debt
1680	GF	PC Replacement town wide- 60 per year total 180 PC's	RAO					92,750	92,750	Capital Reserve
1680	GF	New Network LAN switches(qty 2) for Core/Distribution -23-02	RAO	8,000					8,000	Operating
1680	GF	Microsoft Office upgrade-23-03	RAO		50,000				50,000	Capital Reserve
1680	GF	Data Center Window Server Upgrade-23-03	RAO	10,000					10,000	Operating
1680	GF	Data Center Window Server Upgrade-23-03	RAO	32,000					32,000	Capital Reserve
1680	GF			170,000	50,000	92,750	92,750	92,750	498,250	
1685	GF	IPAD Replacements (517-23.02)	Service	1,000	1,000	1,200	1,200	1,300	5,700	Operating
1685	GF			1,000	1,000	1,200	1,200	1,300	5,700	
3110	GF	Floor Replacement in Call Center Dispatch	RAO		50,000				50,000	Capital Reserve
3110	GF	Replace workstation in dispatch (521-23-02)	Service	14,000					14,000	Operating
3110	GF			14,000	50,000	0	0	0	64,000	
3120	GF	25 Bulletproof Vests @ \$1,100 EA. Town portion	H & S			13,750		11,000	24,750	Operating
3120	GF	25 Bulletproof Vests-operating fund 50% Reimbursable from DOJ 2026-20 vests	H & S			13,750		11,000	24,750	Grant
3120	GF	2022-Either 2 Chevy Tahoes/2 Dodge Chargers or 2 Durango @\$40k ea. 1 unmarked car \$26k & conversion \$19k/ 3-Police Patrol Cars In Out Year(522-23-01)	RAO	125,000	126,000	132,300	138,915	145,861	668,076	Operating
3120	GF	(522-23-02) Tasers - 6 XP	RAO	4,000					4,000	Operating
3120	GF	(522-23-02) 25 cases of flares	H & S		2,000		2,000		4,000	Operating
3120	GF	(522-23-02) 1 Radars replacements	RAO	2,200					2,200	Operating
3120	GF	(522-23-02) Evidence freezer	H & S	1,000					1,000	Operating
3120	GF	(522-23-02) Armory Door	H & S	2,500					2,500	Operating
3120	GF	(522-23-02) 1- License plate reader (LPR)	RAO	15,000					15,000	Operating
3120	GF	(522-23-02) 1- E-Bike	Service	4,134					4,134	Operating
3120	GF	(522-23-02) 20- Body Cameras	H & S	14,300					14,300	Operating
3120	GF	(522-23-02) Holsters & pouches	RAO						0	#N/A
3120	GF	(522-23-02) Basement doors for security -2	H & S						0	#N/A
3120	GF	(522-23-03) Crash reconstruction work Station	RAO	10,000					10,000	Operating
3120	GF	(522-23-03) Tyler upgrade w/ system & Idemia	Service	60,000					60,000	Capital Reserve
3120	GF	(522-23-03) Lexmark printer, copier Detective Office	Service	2,600					2,600	Operating

**Capital Plan Projection
2022-2026**

Dept.	Fund	Description of Project	Classif. Types	2022	2023	2024	2025	2026	total	Funding Source
3120	GF	(522-23-03) Nixle (Social Media Program)	Service	4,500					4,500	Operating
3120	GF			245,234	128,000	159,800	140,915	167,861	841,810	
3620	GF	Replace Vehicle#603 w/ Electric vehicle	RAO	35,000					35,000	Operating
3620	GF			35,000	0	0	0	0	35,000	
5020	GF	Solar powered speed sign boards	Service	10,000		10,000		10,000	30,000	Capital Reserve
5020	GF	Street Name sign replacement	RAO	40,000	40,000	40,000	40,000	40,000	200,000	Debt
5020	GF	Fleet Purchase; Pickup truck	RAO			35,000			35,000	Capital Reserve
5020	GF	Small generator for town wide traffic signals during power outage (525-23.02)	H & S	6,000		3,000		3,000	12,000	Operating
5020	GF			56,000	40,000	88,000	40,000	53,000	277,000	
5032	GF	Replace Salt Shed Roof (lower section); Upper section completed in 2014; Use of \$60K from capital reserves authorized in 2014; \$33K spent on upper section	RAO	26,680					26,680	Capital Reserve
5032	GF	Diagnostic equipment & Maintenance equipment (531-23.02)	RAO	9,500	9,500	9,500	9,500	9,500	47,500	Operating
5032	GF	Air Compressor Upgrade	RAO	35,000					35,000	Capital Reserve
5032	GF	Highway addition (10 bays)	RAO	100,000		2,500,000			2,600,000	Debt
5032	GF	Heating system upgrade; Highway garage	P M			150,000			150,000	Debt
5032	GF	Highway garage roof	RAO			300,000			300,000	Debt
5032	GF	Highway garage floor drain replacement	RAO	80,000					80,000	Debt
5032	GF	Highway garage Ceiling fan	RAO	55,000					55,000	Debt
5032	GF	Highway garage generator replacement	RAO				100,000		100,000	Debt
5032	GF	Metal pole barn rehabilitation	P M		25,000	25,000			50,000	Debt
5032	GF	Wood Pole Barn Rehabilitation	P M				20,000		20,000	Debt
5032	GF	Highway yard material storage racks	Service		80,000				80,000	Debt
5032	GF	Highway yard asphalt paving	P M	50,000	50,000				100,000	Debt
5032	GF	Highway yard lighting	H & S	15,000		60,000			75,000	Debt
5032	GF	Highway garage wash bay	Service		20,000				20,000	Debt
5032	GF	recondition and epoxy coat garage floor	P M	35,000	35,000	35,000	35,000	35,000	175,000	Debt
5032	GF	Main garage lighting upgrade \$8K; Oil lubricant and parts room upgrades \$13K (531-22.00)	Service	26,500	6,000				32,500	Operating
5032	GF	New Highway admin building	RAO	75,000	1,750,000				1,825,000	Debt
5032	GF	Office updates (first floor)	Service	20,000	20,000	7,500	7,500		55,000	Capital Reserve
5032	GF	Office remodels / AC Installation (second floor)	RAO	90,000					90,000	Capital Reserve
5032	GF			617,680	1,995,500	3,087,000	172,000	44,500	5,916,680	
5041	GF	Elsmere to Murray - Town Board approved Capital Reserve funding	Service	250,000					250,000	Capital Reserve
5041	GF	Rockefeller to Radio Station (plus connection to Pinetree); \$9,000 in developer contribution	Service		9,000				9,000	Grant
5041	GF	Delaware Ave Complete Streets - Grant funded (TAP / CMAQ portion) - defer 1 year (80% - prelim design 2022; final design 2023; ROW 2023; Construction 2024)	H & S	260,000	164,000	2,488,000			2,912,000	Grant
5041	GF	Delaware Ave Complete Streets - Grant funded Road diet(NYS DOT Portion)	H & S			1,560,000			1,560,000	Grant
5041	GF	Delaware Ave Complete Streets - Town funded (TAP / CMAQ portion) - defer 1 year (80% - prelim design 2022; final design 2023; ROW 2023; Construction 2024)	H & S	65,000	41,000	622,000			728,000	Debt
5041	GF	Sidewalk repair, replacement of minor installations throughout Town (Includes Union to Rte 85 in 2018)	RAO			100,000	100,000	100,000	300,000	Operating
5041	GF	Sidewalk repair, replacement of minor installations throughout Town (Includes Union to Rte 85 in 2018)	RAO	50,000	50,000	50,000	50,000	50,000	250,000	Capital Reserve
5041	GF			625,000	264,000	4,820,000	150,000	150,000	6,009,000	
5060	GF	Replace hook lift container and equip	RAO	12,500		12,500		12,500	37,500	Debt

**Capital Plan Projection
2022-2026**

Dept.	Fund	Description of Project	Classif. Types	2022	2023	2024	2025	2026	total	Funding Source
5060	GF	truck weigh scale	RAO	100,000	100,000				200,000	Debt
5060	GF	Equipment Storage Building	RAO			175,000			175,000	Debt
5060	GF	Fleet Purchase - one ton dumptruck	RAO	50,000					50,000	Debt
5060	GF	Trommel Screen Air Separator	RAO	25,750					25,750	Debt
5060	GF	Trommel Screen Air Separator	RAO	25,750					25,750	Grant
5060	GF	Trommel Screen Stacking Conveyor	RAO		45,000				45,000	Debt
5060	GF	Trommel Screen Stacking Conveyor	RAO		45,000				45,000	Grant
5060	GF	Misc. Equipment (578-23.02)	RAO	3,000	3,000	3,500	3,500	4,000	17,000	Operating
5060	GF	POS / Security System (578-23.03)	Service	5,000					5,000	Operating
5060	GF	Attendant Booth / mobile office	Service	45,000					45,000	Debt
5060	GF	compact wheel loader transfer station	RAO	120,000					120,000	Debt
5060	GF	large wheel loader (town share)	RAO	175,000				225,000	400,000	Debt
5060	GF	large wheel loader (grant share)	RAO	175,000				225,000	400,000	Grant
5060	GF			737,000	193,000	191,000	3,500	466,500	1,591,000	
6772	GF	Replacement of Wheel chair Van #802 Res#2020-05	RAO						0	#N/A
6772	GF	Replacement of Chevy Impala #805 - Senior projects	RAO	27,000					27,000	Grant
6772	GF	Replacement of Dodge Caravan #806 - Town Funded	RAO				66,000		66,000	Operating
6772	GF	809 Replace Chevy Impala-Town Funded	RAO		25,000				25,000	Operating
6772	GF			27,000	25,000	0	66,000	0	118,000	
7110	GF	New/Used Vehicle 201- Electric (551-23-01)	RAO	45,000					45,000	Capital Reserve
7110	GF			45,000	0	0	0	0	45,000	
7120	GF	Storage shed at large pavilion (551-22.03)	RAO	3,500					3,500	Operating
7120	GF	Pool Chairlift and Disc Golf (551-23.02)	H & S	14,000					14,000	Operating
7120	GF	Camp DOC for learn to swim (551-23.03)	H & S	1,000					1,000	Operating
7120	GF	Credit card terminal for pool (551-23.03)	Service	500					500	Operating
7120	GF	Hardware / Software (551-23.03)	H & S	1,500					1,500	Operating
7120	GF			20,500	0	0	0	0	20,500	
7145	GF	Pool improvements; Reline and replace gutters for Olympic pool until 2022	H & S	1,350,000					1,350,000	Debt
7145	GF	Repairs to pool filter building	P M	40,000					40,000	Capital Reserve
7145	GF	Replace North Bethlehem and Selkirk Playgrounds. Selkirk added for 2020 (defer two year)	H & S	75,000	50,000				125,000	Debt
7145	GF	Elm Ave Park - Small Pavilion	RAO				60,000		60,000	Capital Reserve
7145	GF	Elm Ave Park - New Pavilion; as recommended in master plan; defer to 2025	RAO			45,000	300,000		345,000	Debt
7145	GF	Elm Ave Park - Tennis Court improvements defer to 2022	RAO		40,000				40,000	Parkland
7145	GF	Henry Hudson Park - Natural Playground Grant) - defer to 2021	Service	70,000					70,000	Grant
7145	GF	Henry Hudson Park - Natural Playground (Town Share) - defer to 2020	Service	10,000					10,000	Parkland
7145	GF	Henry Hudson Park - Dock Repairs	RAO	30,000					30,000	Parkland
7145	GF	Dog park; Fence area for small dogs;	P M	20,000					20,000	Parkland
7145	GF	Building Improvements - Garage extension and siding (551.22-00)	Service	36,000					36,000	Operating
7145	GF	(551.22-03) Bldg, Impr -	Service	15,000					15,000	Operating
7145	GF	Trail Network at Elm Ave Park as recommend by Park Master Plan - approx. 1/2 mile per year, including signage, of 10 year plan. To date network has been deferred	Service	50,000	50,000	50,000	50,000	50,000	250,000	Capital Reserve
7145	GF	Equipment (551.23-00) Mower; 4x4 trail maintenance vehicle; field sweeper	RAO	33,000					33,000	Operating
7145	GF	Fleet Purchase- 206 and 207	RAO	75,000					75,000	Capital Reserve
7145	GF	Equip. and Furn - field line painter; recycling containers (551.23.02)	Service	9,500					9,500	Operating

**Capital Plan Projection
2022-2026**

Dept.	Fund	Description of Project	Classif. Types	2022	2023	2024	2025	2026	total	Funding Source
7145	GF	South Bethlehem Park basketball park repair Defer to 2021	Service	45,000					45,000	Parkland
7145	GF	Admin parapet roof replacement defer to 2023	RAO		35,000				35,000	Capital Reserve
7145	GF	Colonial Acres - misc. improvements	RAO	10,000	10,000	10,000	10,000	10,000	50,000	Parkland
7145	GF	Normanskill Ravines - trail development	Service	25,000	25,000	25,000	25,000	25,000	125,000	Parkland
7145	GF			1,893,500	210,000	130,000	445,000	85,000	2,763,500	
8020	GF	Consultant Services For Comprehensive Plan implementation(ARPA)	Service	75,000					75,000	Capital Reserve
8020				75,000	0	0	0	0	75,000	
8590	GF	504 and Survey Van) (516.23-01)	RAO	70,000	0				70,000	Operating
8590	GF	Survey equipment	Service	1,000					1,000	Operating
8590				71,000	0	0	0	0	71,000	
Gnrl	GF	General		4,839,414	3,181,500	9,214,750	1,156,365	5,105,911	23,497,940	

**Capital Plan Projection
2022-2026**

Dept.	Fund	Description of Project	Classif. Types	2022	2023	2024	2025	2026	total	Funding Source
5012	HF	Annual Pavement Program-Operating.	P M	319,000	319,000	319,000	319,000	319,000	1,595,000	Operating
5012	HF	Annual Pavement Program - Chips Grant, Pave-NY, EWR-CHARGE TO OPERATING	P M	605,813	605,813	605,813	605,813	605,813	3,029,065	Grant
5012	HF	Wemple & River Rd intersection improvements (Defer 1 year)	H & S			100,000		400,000	500,000	Debt
5012	HF	Blessing & Krumkill Intersection improvements - Developer contribution	H & S					100,000	100,000	Grant
5012	HF	Blessing & Krumkill Intersection improvements - Town Share	H & S				75,000	500,000	575,000	Debt
5012	HF			924,813	924,813	1,024,813	999,813	1,924,813	5,799,065	
5030	HF	Large Fleet purchase	RAO	1,150,000					1,150,000	Capital Reserve
5030	HF	Large Fleet purchase	RAO		1,000,000	1,000,000	1,000,000	1,000,000	4,000,000	Debt
5030	HF	Misc Equipment(533-23-02)	RAO	18,500	20,000	21,500	23,000	24,500	107,500	Operating
5030	HF	Misc Equipment(533-23-02)	RAO	50,000	50,000	50,000	50,000	50,000	250,000	Operating
5030	HF	Town 2 way radion system - Highway portion	Service	750,000					750,000	Debt
5030	HF	Yard Waste collection program 100% Electric vehicles & Equipment. Purchasing only if grant funded.	Service	2,450,000					2,450,000	Grant
5030	HF			4,418,500	1,070,000	1,071,500	1,073,000	1,074,500	8,707,500	
Hwy	HF	Highway		5,343,313	1,994,813	2,096,313	2,072,813	2,999,313	14,506,565	

**Capital Plan Projection
2022-2026**

Dept.	Fund	Description of Project	Classif. Types	2022	2023	2024	2025	2026	total
8520	WF	Fisher Blvd Improvements (572.22-00) defer from 2020 and 2021	RAO	15,000	15,000	15,000	15,000	15,000	75,000
8520	WF	Equipment & Furniture (572.23-02) Misc. repmt TX/Flow/UPS PLC Equip	RAO	70,000	20,000	20,000	20,000	20,000	150,000
8520	WF			85,000	35,000	35,000	35,000	35,000	225,000
8525	WF	Equipment (pump and bladder tank replacement) (572.23-02)	RAO	7,500	5,000	5,000	5,000	5,000	27,500
8525	WF			7,500	5,000	5,000	5,000	5,000	27,500
8530	WF	Purchase property (Knapp and Miller parcel plus Ratner settlement) defer 1 year 573.21-00	Service	70,000					70,000
8530	WF	Purchase property (Knapp and Miller parcels) (defer from 2019) defer 1 year. grant portion	Service	280,000					280,000
8530	WF	Buildings & Improvements (573.22-00)	compliance	50,000	50,000	50,000	50,000	50,000	250,000
8530	WF	Buildings & Improvements (573.22-00) defer from 2021	compliance	200,000					200,000
8530	WF	Mandated improvements and repairs to Dam Facilities and reservoir to comply with NYSDEC regs. Spillway and abutment repairs not yet bonded. Updated 2013 estimate for construction in 2020. (defer to 2023)	compliance		60,000	590,000			650,000
8530	WF	Clarifier rehab; Recycle PS Improvements; Clearwell improvements. Defer additional work until CRWTP upgrades are complete	H & S		400,000	2,000,000	1,250,000		3,650,000
8530	WF	Fleet Purchase - deferred from 2019 (Dredge equip and muck grinder) (573.23-01)	RAO		140,000				140,000
8530	WF	Equipment and Furniture - (573.23-02)	RAO	30,000	20,000	20,000	20,000	20,000	110,000
8530	WF	SCADA Hardware and Software (573.23-03)	Service	15,000	15,000	15,000	15,000	15,000	75,000
8530	WF			645,000	685,000	2,675,000	1,335,000	85,000	5,425,000
8535	WF	Raw Water Reservoir Dredging (defer 2 years)	Compliance		1,500,000				1,500,000
8535	WF	Window Replacement (573.22.02) Defer from 2020	RAO	30,000	20,000	20,000	20,000	20,000	110,000
8535	WF	HVAC Impr for common area of WTP (engineering to be completed in 2022)	RAO	20,000	100,000				120,000
8535	WF	331 (deferred to 2022) (573.23-01)	RAO	60,000					60,000
8535	WF	Replacement Misc. failed/obsolete equip. & Furniture (573.23-02)	RAO	76,000	40,000	40,000	40,000	40,000	236,000
8535	WF	Hard ware / Software; PLC / Instrumentation / Control / wiring (573.23-03)	RAO	7,000	12,000	12,000	12,000	12,000	55,000
8535	WF	Dinmore Road Wellfield Redevelopment	RAO	100,000	600,000				700,000
8535	WF			293,000	2,272,000	72,000	72,000	72,000	2,781,000
8540	WF	Elm ave Water tank engineering and construction partially bonded (defer until 2023) \$140K bonded	H & S	2,390,000					2,390,000
8540	WF	Elm ave Water Tank engineering and construction partially bonded '16/17 ; Design work put on hold; \$45,800 of \$140,000 remaining.	H & S	45,000					45,000
8540	WF	Remaining Tank work that is unbonded (Selkirk Tank 2023); Kenwood tank 2025)	H & S			736,000	721,000		1,457,000
8540	WF	Misc. Building improvements to 308 Kenwood (574.22.00)	RAO	10,000	10,000	10,000	10,000	10,000	50,000
8540	WF	3/4 ton truck deferred to 2022 (304) (574.23-01)	RAO	40,000					40,000
8540	WF	Equipment and Furniture - ipad replacements(574.23-02)	RAO	2,000	2,000	2,000	2,000	2,000	10,000
8540	WF	Hardware / Software (574-23.03)	RAO	2,000					2,000
8540	WF	Looping and replacement of aging water mains to improve water quality and reduce outages. Delaware Complete streets replacement in 2024 (574.24-03)	P M	100,000	100,000	400,000	500,000	500,000	1,600,000
8540	WF	Looping and replacement of aging water mains to improve water quality and reduce outages. Delaware Complete streets replacement in 2024 (574.24-03)	P M	50,000	50,000				100,000
8540	WF	Looping and replacement of aging water mains to improve water quality and reduce outages. Delaware Complete streets replacement in 2024	Service			1,200,000			1,200,000
8540	WF			2,639,000	162,000	2,348,000	1,233,000	512,000	6,894,000
Water	WF	Water		3,669,500	3,159,000	5,135,000	2,680,000	709,000	15,352,500

**Capital Plan Projection
2022-2026**

Dept.	Fund	Description of Project	Classif. Types	2022	2023	2024	2025	2026	total
8515	SF	Pump Sta. Misc.- Land Acquisition (572-21-00)	Service	15,000	15,000	15,000	15,000	15,000	75,000
8515	SF	Misc. Building Improvements (572.22-00)	RAO	10,000	10,000	10,000	10,000	10,000	50,000
8515	SF	Replace (402 and 413) 2021; 2022 (572.23.01)	RAO	40,000	40,000				80,000
8515	SF	Equipment and Furniture (572.23.02)	RAO	24,000	25,000	25,000	25,000	25,000	124,000
8515	SF	SCADA Hardware and Software (572.23-03)	RAO	10,000	10,000	10,000	10,000	10,000	50,000
8515	SF	Force Main Replacement / Rehab (572.24-04)	RAO	75,000	75,000	150,000	150,000	150,000	600,000
8515	SF	Lining / Rehabilitation of sewers; including root control (572.24-04) Delaware Ave Complete Streets in 2024	RAO	150,000	150,000	250,000	250,000	250,000	1,050,000
8515	SF	Lining / Rehabilitation of sewers; including root control (572.24-04) Delaware Ave Complete Streets in 2024	RAO	300,000	300,000				600,000
8515	SF	Pump Station Replacement/Rehabs	H & S	1,000,000	150,000		150,000		1,300,000
8515	SF	Pump Station Replacement/Rehabs	H & S	1,500,000		1,500,000		1,500,000	4,500,000
8515	SF	Odor control implementation	P M		50,000	50,000	50,000	50,000	200,000
8515				3,124,000	825,000	2,010,000	660,000	2,010,000	8,629,000
8545	SF	Building Improvements - masonry repairs (551.22-00)	P M	38,000	25,000	25,000	25,000	25,000	138,000
8545	SF	Aeration Basin Cleanout (Every 3 years); deferred from 2021	H & S	150,000			175,000		325,000
8545	SF	Paving at WWTP - Defer 1 year	P M	50,000	50,000	50,000			150,000
8545	SF	Fleet; 437 (573.23-01)	RAO	45,000					45,000
8545	SF	Equipment;PLC upgrade; MH 7 Gate replacement; misc plant equip. (573.23-02)	RAO	90,000	50,000	50,000	50,000	50,000	290,000
8545	SF	Hardware/ Software (573.23-03)	RAO	12,000	12,000	12,000	12,000	12,000	60,000
8545	SF	UV Disinfection upgrade	RAO		100,000	1,000,000			1,100,000
8545	SF	Air Compressor Upgrade	RAO	115,000	1,200,000				1,315,000
8545	SF	Replace Backup Bar Screen at WWTP and Rockefeller Road	RAO	1,600,000					1,600,000
8545				2,100,000	1,437,000	1,137,000	262,000	87,000	5,023,000
8555	SF	UV Disinfection upgrade	RAO	60,000					60,000
Sewer		Sewer		5,284,000	2,262,000	3,147,000	922,000	2,097,000	13,712,000
				19,136,227	10,597,313	19,593,063	6,831,178	10,911,224	67,069,005